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SEVEN STARS 2025 INFORMER

SOUTH-EASTERN EUROPE BRIGADE



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Photographer: SGT Mentor DJAFERI

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Brigadier General
Bilbil BITRI (Na-1)
 Commander of SEEBRIG

Dear Reader,

The 2025 issue of “Stars Informer” is coming to you with a collection of events, activities, and insights from our staff members, all with one purpose – to tell our story, the SEEBRIG story. In addition, it also intends to connect with and provide you with a window to learn and know more about SEEBRIG. Knowing that Time travels only in one direction – to the future, we in SEEBRIG want to make sure that the past is not forgotten.

In 2025, SEEBRIG team in Kumanovo, non-commissioned officers and officers from six member nations and the supporting staff from the Host Nation, demonstrated strong commitment, unwavering dedication and great deal of professionalism to follow the guidance given by the nations and meet the objectives and complete the tasks set for the year. That makes me proud of my team, and I am extremely grateful to each and every one of them and to everyone involved.

The ‘diamond’ event for the year was the “SEVEN STARS” Exercise. A thorough and demanding planning of the exercise designed to enhance SEEBRIG’s operational effectiveness and interoperability in the context of Peace Support Operations was put in motion during the execution phase. Participation of SEEBRIG’s Affiliated Units, staff officers from NATO entities (NRDC-GR, NRDC-T, MND-SE, CMDR-CoE) and partner brigade LITPOLUKR Bde was a great contribution to the exercise’s goals and objectives.

With the same dedication and intent, members of SEEBRIG participated and contributed to a number of NATO and non-NATO exercises. “EURASIAN PEACE”, “DACIAN SPRING 2025”, “BULGARIA 25”, “ON GUARD 2025”, “STEADFAST DAGGER 2025”, “MAPLE ARCH 2025”, and “SEESIM 25”, provided a great opportunity to gain expertise and experience and also to interact in an operational environment.



In line with SEEBRIG's mission and as constant effort to increase visibility and strengthen cooperation, a number of activities were conducted during the year, including visits to and meetings with representatives of international and regional organizations. Visits to OSCE HQ in Vienna, ALTHEA, PSOTC, KFOR, and RACVIAC along with the other activities provided great opportunity for SEEBRIG to interact, share best practices and lessons learned and further advance regional cooperation.

An extra effort was made during 2025 to *Strengthen the Relevance of SEEBRIG*. We contributed to the two Expert Working Groups (EWG) established to align the MPFSEE Nations' views, explore possibilities, identify challenges and propose further actions to strengthen SEEBRIG Relevance. A lot was achieved, however there is still work to be done to address and align views of the nations on the subject and conclude on the way forward.

I couldn't consider this message completed without recognizing the role and contribution of our families. Their understanding and support are the real strength that drives us every day in pursuing the mission we have. I am, we are thankful and grateful to them. Also, I want to recognize the contribute of a smaller group in our midst – the SNRs. Their constructive engagement, the spirit of unity and social cohesion best exemplify our motto - *One Team, One Mission*.

Enjoy reading "Stars Informer 2025"





Ambassador a.h.
Eleftherios ANGHELOPOULOS
SEDM-CC/ PMSC Chairman



SEDM 2025–2027: STRENGTHENING COOPERATION IN SOUTH-EASTERN EUROPE

As the Hellenic Republic assumes the Chairmanship of the South-Eastern Europe Defence Ministerial Coordination Committee / Politico-Military Steering Committee (SEDM-CC/PMSC), for the 2025–2027 term, I am deeply honored to serve once again as Chairman of this important Initiative for a second time.

The principles, goals, and milestones that guided our Chairmanship during 2017–2019 remain a valuable source of inspiration as we continue our collective efforts, in line with the founding Agreements of the SEDM Process.

At a time of evolving security challenges and shifting geopolitical dynamics, the Chairmanship of the Hellenic Republic is guided by a clear commitment to contribute to regional security and stability in South-Eastern Europe.

The SEDM Process has long stood as a unique multilateral framework, bringing together nations and fostering good-neighbourly relations. Our aim is to further enhance our Initiative as a practical platform for cooperation and confidence-building, more closely aligned with international and regional organizations, while preserving its distinctive regional character.

At the core of our efforts lie the principles of transparency, mutual respect, and inclusiveness. These values are not merely declaratory; they are intend-

ed to guide concrete actions and decision-making throughout our Chairmanship. By fostering an environment of open dialogue and trust, we seek to encourage meaningful cooperation among SEDM Member Nations that delivers tangible and measurable results.

The contemporary security landscape presents an array of complex and evolving challenges.

Today, the world continues to experience conflict and instability. The environment in which we operate is more challenging than at any point in recent history. These conditions serve as a constant reminder of why Initiatives like SEDM are of critical importance.

Our region's future depends on the ability of Member Nations to navigate uncertainty and address the challenges with foresight and cooperation. By enhancing our collective understanding of these issues, we can develop our cooperation that not only safeguard security but also promote long-term resilience and prosperity.

Continuity and steady progress in existing projects are a priority of the Chairmanship's 2025–2027 agenda. Rather than reinventing the wheel, we are firmly committed to consolidating and advancing ongoing SEDM projects that already demonstrate clear added value.





One such initiative is the “Interconnection of Military Hospitals (IMIHO)” Project, which seeks to enhance digital and operational connectivity among military medical services. In an era marked by complex emergencies, pandemics, and hybrid threats, improved interoperability in military healthcare is not only a force multiplier but also a vital component of collective resilience.

Equally significant is the “Female Leaders in Security and Defence (FLSD)” Project. By promoting women’s leadership in the defence and security sectors, the SEDM Process recognizes that inclusive institutions are more effective, adaptive, and legitimate. Our Chairmanship places renewed emphasis on this initiative, acknowledging that gender perspectives are integral to modern security policy making and operational effectiveness.

The “Platform for Enhancing Resilience” Project further reflects the evolving understanding of security in South-Eastern Europe. By advancing collective knowledge on preparedness and resilience, this initiative addresses both traditional and non-traditional threats, within an increasingly interconnected security environment.

As SEEBRIG is a valuable asset and an efficient platform for cooperation among the Nations, we will continue our efforts that reinforce its visibility, in

line with decisions of the competent Political-Military Steering Committee, ensuring adherence to the institutional framework within the SEDM Process. Moreover, emphasis will be placed on upholding the Agreements, institutional framework and agreed procedures of the SEDM Process. We firmly believe that strict observance of these agreed rules constitutes — and will continue to constitute — a fundamental requirement for preserving the resilience, coherence, and long-term effectiveness of the SEDM Process.

Close cooperation among all Member Nations of our Initiative, grounded in our foundational Agreements and firmly rooted in international law and the values enshrined in the United Nations Charter, aims to strengthen stability in our region.

The Chairmanship of the Hellenic Republic, under the guiding motto “The whole is greater than the part”, inspired by the intellectual legacy of Euclid, aspires to translate collective commitment into concrete and lasting progress.

With this strong sense of partnership, we will continue to work closely with all SEDM Member Nations, to deepen our cooperation and advance the goals of peace, security and stability in South-Eastern Europe.





LTC Haris IBROVIKJ

POLAD, Na-5 Army



FOSTERING MULTILATERAL SYNERGY: SEEBRIG'S ENGAGEMENT WITH INTERNATIONAL ORGANIZATIONS FOR REGIONAL STABILITY

1. Introduction: The Strategic Context of Regional Cooperation

In the evolving landscape of European and global security, regional defense cooperation mechanisms play a central role in promoting peace, stability, and resilience. The South-Eastern Europe Brigade (SEEBRIG), operating under the auspices of the South-Eastern Europe Defence Ministerial (SEDM) process, exemplifies this cooperative approach through its sustained engagement with key international organizations. This article examines SEEBRIG's high-level interactions with major partners and institutions during the past year—specifically the OSCE, NATO's Kosovo Force (KFOR), the Peace Support Operations Training Centre (PSOTC), the European Union Force in Bosnia and Herzegovina (EUFOR ALTHEA), and RACVIAC—highlighting how these activities advance interoperability, strengthen peace-support capacities, and contribute to resilient regional security architecture.

The post-Cold War security environment in South-Eastern Europe remains shaped by both complex legacies of past conflicts and emerging, multifaceted challenges. Issues such as hybrid threats, humanitarian crises, and climate-induced risks require a dynamic, coordinated response from regional and international actors alike. Within this framework, SEEBRIG serves as a key instrument of multinational military cooperation, composed of six member nations (Albania, Bulgaria, Greece, North

Macedonia, Romania, and Türkiye), and committed to promoting trust, interoperability, and collective security.

The year under review marked a period of intensified engagement with international institutions and partners, positioning SEEBRIG as a credible contributor to regional and global security efforts.

2. Strengthening Regional Security Through Co-operation: SEEBRIG's Visit to the OSCE

A milestone in SEEBRIG's external engagement was the official visit to the Organization for Security and Co-operation in Europe (OSCE) Headquarters in Vienna, led by Brigadier General Bilbil Bitri. The visit underscored SEEBRIG's commitment to a comprehensive security approach, emphasizing the Brigade's readiness to support OSCE-mandated missions and peace-support initiatives.

During participation in the Forum for Security Co-operation (FSC) session, SEEBRIG's leadership outlined the Brigade's mission focuses - enhancing interoperability, fostering good neighborly relations, and building capacities for Peace Support Operations (PSO), Humanitarian Assistance (HA), and Disaster Relief Operations (DRO). These discussions, complemented by bilateral meetings with OSCE officials and national delegations, reinforced the shared understanding that regional security can only be effectively upheld through cooperation and the proactive integration of regional mechanisms such as SEEBRIG.





This visit to the OSCE Headquarters reflects a broader strategic vision to elevate SEEBRIG's role from a regional cooperation mechanism to an operationally relevant actor in international peace keeping missions.



The visit also included high-level meetings with key OSCE officials and national delegations, emphasizing SEEBRIG's commitment to regional and institutional dialogue. Notably, BG Bitri met with H.E. Ambassador Hatun Demirer, Director of the Office of the OSCE Secretary General.



During this exchange, BG Bitri reiterated SEEBRIG's foundational objectives under the auspices of the South-Eastern Europe Defence Ministerial (SEDM) process and its commitment to contributing to regional peace and stability. Ambassador Demirer warmly welcomed the delegation and highlighted the critical role that regional cooperation plays in achieving a secure and prosperous future for Europe.



As Europe continues to grapple with both traditional and emerging security threats, platforms such as SEE-BRIG—and their meaningful integration into multilateral institutions like the OSCE—will remain critical to shaping a resilient and cooperative security architecture.

3. Deepening Operational Links: Cooperation with NATO’s KFOR

SEEBRIG’s engagement with the NATO-led Kosovo Force (KFOR) in Pristina reflected the Brigade’s intent to strengthen practical cooperation and interoperability with multinational operational formations. The meeting between BG Bitri and Major General Enrico Barduani emphasized the alignment of strategic objectives in maintaining stability in the Balkans.



Briefings from KFOR Headquarters and Regional Command East provided SEEBRIG’s delegation with insights into current peace-keeping practices and operational coordination.

Both parties expressed a common vision for enhancing joint training and exercises in Peace Support Operations—steps that would ultimately enhance regional readiness and mutual trust.



4. Enhancing Training and Knowledge Exchange: Visit to PSOTC and EUFOR ALTHEA

Professional military training and standardized education remains core to sustaining operational excellence. SEEBRIG’s visit to the Peace Support Operations Training Centre (PSOTC) in Sarajevo reaffirmed the Brigade’s commitment to strengthening its personnel’s competencies through partnerships with established NATO and UN-certified training entities.

The meeting between BG Bitri and Col. Damir Alibašić highlighted opportunities for joint courses and exercises that aim to harmonize standards and tactics across member nations.



Similarly, discussions at the EUFOR ALTHEA Headquarters in Sarajevo with MG Florin-Marian Barbu focused on the contemporary security environment in Bosnia and Herzegovina and beyond. Both delegations emphasized the importance of coordination among all relevant actors to improve responsiveness in Peace Support Operations and enhance training interoperability within EU and regional frameworks.

5. Addressing Emerging Threats: SEEBRIG's Contribution to Strategic Resilience Dialogue

Beyond military cooperation, SEEBRIG contributed to high-level strategic exchanges on hybrid threats and resilience. BG Bitri's participation in the Euro-Atlantic Resilience Forum in Bucharest underscored SEEBRIG's intellectual contribution to discussions on societal and institutional preparedness.



His remarks on hybrid operations illuminated how adversaries exploit domains below the threshold of armed conflict and highlighted the necessity of reinforcing civil-military cooperation and societal trust as pillars of resilience.

6. Reinforcing Regional Partnership: Engagement with RACVIAC

Concluding the year's cycle of engagements, SEEBRIG's participation in the 25th Anniversary of RACVIAC – Centre for Security Cooperation in Croatia demonstrated the enduring partnership between two institutions



sharing common objectives. The dialogue with Ambassador Constantin-Mihail Grigorie focused on future opportunities for joint programs that would enhance regional capacity-building and security governance. The shared commitment to promoting stability through dialogue and cooperation signifies the convergence of institutional efforts in the South-Eastern European security landscape.



7. Conclusion: Towards an Integrated Regional Security Framework

SEEBRIG's series of institutional visits and interactions with major international organizations epitomize the Brigade's evolving role from a platform for regional cooperation to a proactive contributor to multilateral peace and security missions. By fostering operational partnerships, reinforcing interoperability, and engaging in strategic dialogue, SEEBRIG continues to strengthen its relevance in addressing both traditional and emerging security challenges.

As Europe faces a complex security environment, SEEBRIG's sustained engagement with structures such as the OSCE, NATO, the EU, and RACVIAC demonstrates that cooperative security remains the cornerstone of sustainable peace in South-Eastern Europe and beyond. The experiences of the year affirm that through connectivity, dialogue, and professionalism, SEEBRIG stands as a model of collaborative regional defense and a catalyst for international stability.





LTC Haris IBROVIKJ

POLAD, Na-5 Army

POLITICAL-MILITARY ENGAGEMENTS OF SEEBRIG WITHIN THE SEDM FRAMEWORK IN 2025: CONSOLIDATING REGIONAL SECURITY COOPERATION IN SOUTH-EASTERN EUROPE

The SEDM Process has long served as a cornerstone for fostering political-military cooperation in South-Eastern Europe (SEE). Within this framework, SEEBRIG functions as its most tangible operational instrument, embodying the principles of multinational cooperation, interoperability, and crisis-response readiness. In 2025, amid evolving regional and global security dynamics, SEEBRIG's activities reflected a deliberate effort to consolidate its relevance and effectiveness through structured dialogue, joint planning, and multinational exercises.

Throughout 2025, the South-Eastern Europe Brigade (SEEBRIG) played a central role in advancing regional security cooperation under the South-Eastern Europe Defence Ministerial (SEDM) Process. Through its active participation in Political-Military

Steering Committee (PMSC) meetings, the Deputy Chiefs of Defence (DCHOD) forum, and the annual Defence Ministerial meeting, SEEBRIG demonstrated both operational maturity and strategic adaptability.

The 53rd SEDM-PMSC Meeting: Culmination of the Romanian Chairmanship

The 53rd meeting of the SEDM Political-Military Steering Committee, held on 25 March 2025 in Bucharest, marked the conclusion of Romania's Chairmanship of the SEDM Process. The meeting served both as a stocktaking exercise and as a platform for articulating future-oriented perspectives on regional security cooperation.



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Discussions were strongly centered on SEEBRIG’s evolving role as a multinational peacekeeping force capable of responding rapidly to regional crises. Presentations and deliberations emphasized the Brigade’s strategic significance, operational readiness, and contribution to stability in SEE. Romania’s leadership was widely acknowledged for fostering inclusive dialogue and reinforcing coherence between political guidance and military implementation within the SEDM framework.



A notable feature of the meeting was a bilateral discussion between the Commander of SEEBRIG (COM-SEEBRIG), Brigadier General Bilbil Bitri, and the Chairperson of the PMSC, Ms. Simona Cojocar. This exchange highlighted achievements realized during her tenure, particularly in strengthening SEEBRIG’s operational framework and institutional relevance. The meeting also underscored continuity, ensuring that the progress achieved under the Romanian Chairmanship would inform subsequent phases of the SEDM Process.

The 2025 DCHOD Meeting in Sofia: Operational Focus and Military Adaptability

On 11 June 2025, the DCHOD meeting convened in Sofia under Bulgarian hostmanship, reinforcing the importance of high-level military dialogue in addressing persistent regional security challenges. The forum reiterated SEDM’s core objectives—interoperability, transparency, and collective crisis management—while emphasizing SEEBRIG’s role as a practical enabler of these goals.



COMSEEBRIG delivered a comprehensive briefing on the Brigade's operational posture, with particular emphasis on the multinational exercise **SEVEN STARS 25 (SEST25)**. Conducted in April 2025 and culminating in a live exercise at the Krivolak Training Area, SEST25 served as a critical test of SEEBRIG's operational planning, command and control, and peace support operations (PSO) capabilities.



The DCHODs also recognized the symbolic and practical importance of SEEBRIG's 25th anniversary, celebrated in 2024, as evidence of the enduring value of the Multinational Peace Force South-Eastern Europe (MPFSEE) Agreement. Importantly, the meeting stressed the need for continued adaptability, encouraging alignment of SEEBRIG's development with NATO and EU strategic frameworks.

The 54th PMSC Meeting in Athens: Strategic Continuity under the Chairmanship of the Hellenic Republic.

The 54th PMSC meeting, held in Athens on 2 October 2025, marked the first such gathering under the Chairmanship of the Hellenic Republic. Set against the backdrop of Greece's long-standing diplomatic and strategic traditions, the meeting reaffirmed the SEDM Process as a viable and effective mechanism for regional cooperation.

SEEBRIG's contribution was particularly prominent. COMSEEBRIG presented a detailed overview of the Brigade's activities, achievements, and organizational development over the preceding six months. This included joint exercises, capacity-building initiatives, and contributions to regional stability. Of strategic importance was the presentation of SEEBRIG's Annual Plan and Budget Proposal for 2026, reflecting a proactive and resource-conscious approach to future challenges.





Discussions among member nations converged on the necessity of enhancing SEEBRIG’s relevance within the evolving regional security architecture. There was unanimous recognition that the Brigade must continue to adapt its mission profile and operational posture to emerging geopolitical realities, thereby reinforcing its role as a deployable and credible crisis-management tool.

The SEDM Defence Ministerial Meeting in Sarajevo: Political Guidance and Strategic Direction.

At the annual SEDM Defence Ministerial Meeting, held on 27 November 2025 in Sarajevo, Ministers acknowledged the latest progress report from SEEBRIG Commander, Brigadier General Bilbil Bitri. They commended COMSEEBRIG’s efforts to strengthen the capabilities of Brigade as it maintains operational readiness and interoperability. As the first ministerial meeting under the Chairmanship of the Hellenic Republic, it reaffirmed collective commitment to strengthening political and military cooperation in SEE.





In his address, COMSEEBRIG briefed Defence Ministers on SEEBRIG's achievements during 2025, again highlighting **SEVEN STARS 25** as a benchmark for operational effectiveness. Looking ahead to 2026, he articulated three guiding priorities—**readiness, relevance, and relocation**—as essential pillars for maintaining the Brigade's effectiveness.

Member States collectively emphasized the need for adaptation and transformation, acknowledging that SEEBRIG's continued success depends on sustained political support, active engagement in SEDM dialogue formats, and concrete multinational cooperation projects.

SEEBRIG's political-military engagements in 2025 demonstrate a coherent and sustained effort to reinforce regional security cooperation in South-Eastern Europe. Across PMSC meetings, the DCHOD forum, and the Defence Ministerial level, the Brigade emerged not merely as a military formation, but as a strategic instrument of multilateral confidence-building and crisis management.

The convergence of political guidance and military execution throughout the year underscores the maturity of the SEDM Process and the enduring relevance of SEEBRIG. As regional and global security environments continue to evolve, SEEBRIG's experience in 2025 provides a solid foundation for future adaptation, ensuring that cooperative security remains a defining feature of South-Eastern Europe.





LTC Arber PRENCE

ADC, Na-1 Army



THE SEDM-CC/PMSC CHAIRMANSHIP HANDOVER AND THE 26TH ANNIVERSARY OF SEEBRIG

Marking Continuity and Cooperation: The SEDM-CC/PMSC Chairmanship Handover and the 26th Anniversary of SEEBRIG

On September 3rd in Kumanovo, Republic of North Macedonia, a significant moment of continuity and commemoration unfolded with the official handover of the Chairmanship of the South-Eastern Europe Defence Ministerial Coordination Committee/Political-Military Steering Committee (SEDM-CC/PMSC), coinciding with the celebration of the 26th Anniversary of the South-Eastern Europe Brigade (SEEBRIG). This dual event served as both a symbolic milestone and a reaffirmation of the enduring commitment among member states to deepen regional security cooperation and foster lasting peace across South-Eastern Europe.

The SEDM Framework: A Platform for Strategic Cooperation

Since its inception, the South-Eastern Europe Defence Ministerial (SEDM) process has functioned as a pivotal platform for promoting regional stability through structured political and military dialogue. Its strategic orientation has been defined by three overarching goals: (1) the promotion of good-neighborly relations; (2) the enhancement of collective defense capabilities; and (3) the development of multilateral mechanisms fostering trust and mutual understanding.



Previous Chairperson Miss Simona Covicaru's remarks during the Chairmanship ceremony encapsulated these objectives succinctly: "Guided by the spirit of partnership and collective responsibility, we have advanced the core objectives of SEDM: promoting good-neighborly relations, mutual understanding, trust, confidence-building, and cooperation among its member states." These guiding principles underscore SEDM's unique value proposition as an instrument of cooperative security that privileges inclusivity and transparency over unilateralism.



SEEBRIG at 26: A Model of Multinational Defense Integration

Central to the day's commemorative proceedings was the celebration of the 26th Anniversary of SEEBRIG. Established under the auspices of the Multinational Peace Force South-Eastern Europe (MPFSEE) Agreement, signed in Skopje on 26 September 1998, SEEBRIG has come to symbolize the operational realization of SEDM's cooperative ethos. As a standing multinational military formation, it has significantly contributed to

the capacity-building of member states, while simultaneously promoting interoperability and shared strategic culture.

Mr. Vlado Misajlovski, the Minister of Defence of Republic of North Macedonia, highlighted the enduring utility of SEEBRIG: "Today, as we reflect on 26 years of SEEBRIG — one of the most successful initiatives under the SEDM process — it's [a] vital role in building mutual understanding and enhancing the capacities of member states." This affirmation positions SEEBRIG not merely as a military unit, but as an evolving instrument of peace support operations, crisis response, and regional defense resilience.

Further reinforcing this view, BG Bilbil Bitri, Commander of SEEBRIG, stated: "SEEBRIG, as the military instrument of SEDM process, stands — on this 26th





Anniversary — as a testament to the enduring strength of collaboration.” His remarks underscore the Brigade’s role as both a symbol and a mechanism of sustained multilateral engagement.

Previous Chairperson Miss Simona Cojocaru’s remarks during the Chairmanship ceremony encapsulated these objectives succinctly: “Guided by the spirit of partnership and collective responsibility, we have advanced the core objectives of SEDM: promoting good-neighborly relations, mutual understanding, trust, confidence-building, and cooperation among its member states.” These guiding principles underscore SEDM’s unique value proposition as an instrument of cooperative security that privileges inclusivity and transparency over unilateralism.

Institutional Resilience through Shared Values

The ceremonial proceedings were more than symbolic. They encapsulated the resilience of institutional frameworks grounded in shared democratic values, collective responsibility, and mutual respect. Ambassador Michel Spinellis aptly remarked, “What sets SEDM apart is not simply the scope of its cooperation, but the principles that underpin it.” This emphasis on principled cooperation—rather than transactional diplomacy—speaks to the normative depth of the SEDM process.

The 26th Anniversary of SEEBRIG, celebrated alongside the Chairmanship handover, stands not only as recognition of past achievements but also as a forward-

looking affirmation of collective resolve in promoting regional and transnational stability. September 3rd, 2025, marked more than a handover—it was a celebration of continuity and cooperation. As SEEBRIG celebrates over a quarter-century of dedicated service and the SEDM-CC/PMSC enters a new chapter, the message is clear:

Multilateralism works. Strategic cooperation endures. Peace is built together.





ONE TEAM ONE MISSION





ONE TEAM ONE MISSION





LTC Apostolos BLAGMENOS

G3 TRG, Na-3 Army

INCREASING READINESS AND INTEROPERABILITY THROUGH EXERCISES

In an era of continually evolving security challenges, the South-Eastern Europe Brigade (SEEBRIG) remains committed to building a capable, adaptable, and cohesive multinational formation. Through its structured training architecture and its emphasis on rigorous execution, SEEBRIG enhances collective preparedness and strengthens the operational foundations that underpin regional stability. Exercises remain the principal instrument through which the brigade calibrates readiness, validates procedures, and ensures alignment with contemporary operational demands.

SEEBRIG's readiness posture is guided by continuous assessment, doctrinal refinement, and sustained training engagement. The brigade employs a phased and methodical approach to training, ensuring that personnel, systems, and processes are systematically tested under realistic operational conditions. This structured readiness model allows SEEBRIG to identify capability gaps, streamline command mechanisms, and enhance its ability to react promptly to emergent contingencies.

Within this framework, the conduct of Exercise SEVEN STARS 25 (SEST25) served as a comprehensive validation of the brigade's operational architecture. The exercise brought together personnel from all contributing nations and tested SEEBRIG's command-and-control capacity, reporting processes, planning disciplines, and multinational coordination mechanisms. SEST25 provided a realistic en-

vironment in which the brigade's multinational staff strengthened cohesion, refined interoperability, and successfully evaluated decision-making under scenario-driven pressures.

For SEEBRIG, interoperability is more than a desirable capability—it is the defining characteristic of a multinational force. Training activities foster a standardized operational language, harmonize communication systems, and enable seamless coordination across diverse national contingents. Through combined planning, joint execution, and coordinated operational rehearsals, interoperability evolves from procedural compatibility to genuine operational synergy. The brigade's exercises reinforce unity of effort, reinforce shared understanding, and cultivate the trust required for combined operations.

SEEBRIG's training philosophy is anchored in its commitment to continuous improvement. The brigade conducts structured reviews following each major exercise cycle, ensuring that lessons identified are converted into practical enhancements. By integrating modern tools, digital systems, advanced simulation mechanisms, and updated doctrine, SEEBRIG ensures that its training environment reflects present-day operational realities rather than legacy frameworks. This adaptive approach supports institutional growth and provides a foundation for future operational effectiveness.

Operational readiness extends beyond battlefield performance. SEEBRIG places significant emphasis on sustainment functions such as logistics, medical

support, transportation, and host-nation coordination. Exercises provide the essential environment for validating these systems and ensuring their compatibility across participating nations. By testing sustainment structures in controlled conditions, the brigade reinforces resilience and guarantees that its support systems can sustain prolonged multinational operations.

EXERCISE “SEVEN STARS 25” (SEST25)

SEEBRIG successfully conducted Ex. SEVEN STARS 25 (SEST25), reaffirming its commitment to maintaining a high level of operational readiness and multinational cohesion. Designed to test the brigade’s ability to operate in a dynamic and complex security environment, the exercise brought together personnel, experts, and national contingents from all participating nations. Through a series of scenario-driven activities, SEEBRIG demonstrated its capacity to plan, coordinate, and execute operations with precision and professionalism.



A main objective of Ex. SEST25 was the enhancement of interoperability across the brigade’s multinational structure. The exercise provided a comprehensive environment for aligning procedures, validating communication and reporting mechanisms, and strengthening cooperation among national elements. By integrating planning processes and employing common operational standards, SEEBRIG ensured that participating forces operated as a unified formation capable of responding effectively to emerging regional security challenges.

Beyond operational outcomes, SEST 25 served as a platform for reinforcing trust, transparency, and partnership among the brigade’s member nations. The exercise showcased SEEBRIG’s dedication to fostering a culture of collaboration and continuous improvement. Lessons identified during the activity will directly inform future training cycles, contributing to the brigade’s long-term evolution and its enduring role as a reliable actor in promoting stability in South-Eastern Europe.



However, SEEBRIG was not limited to the SEST25 exercise but also participated in a large number of exercises as detailed below:

- “EURASIAN PEACE” (EUPE25)
- “DACIAN SPRING 2025” (DASP25)
- “BULGARIA 25”
- “ON GUARD 2025” (OG25)
- “STEADFAST DAGGER 2025” (STDA25)
- “MAPLE ARCH 2025” (MA25)
- “SEESIM 25”

EXERCISE “EURASIAN PEACE” (EUPE25)



Ex. “EURASIAN PEACE” (EUPE25) was conducted in Multi-National Joint Warfare Center (MJWC) in Istanbul, Türkiye, from 05 to 16 May 2025. EUPE 25 was a Turkish Land Forces sponsored, tactical level, Command Post–Computer Assisted Exercise (CPX/CAX) that trained 66th Mech.Inf. BDE HQ as a Tactical Force Headquarters (TFHQ). EUPE 25 exercised planning and conduct-

ing a non-article 5, Small Joint Operation (SJO) with limited complexity, against a terror group contesting NATO and its partners in East Cerasia (SOROTAN scenario).

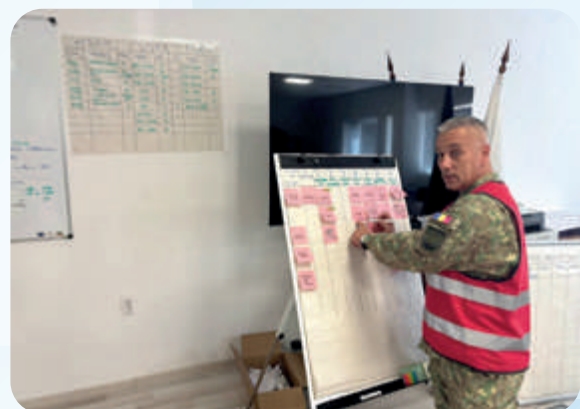
EXERCISE “DACIAN SPRING 2025” (DASP25)



Exercise “DACIAN SPRING 2025” (DASP25), organized by the HQ Multinational Division South-East (MND-SE), was conducted from 11 to 16 of May 2025 at SMARDAN Training Area, Galati in Romania. The exercise comprised of a Command Post Exercise (CPX), focused on Multinational Brigade South-East (MNBde-SE) as PTA and the 1st Maneuver Enhancement Brigade (1 MEB) as STA and a FTX/LFX focused on MNBde-SE, Forward Land Forces Battlegroup (FLF BG) – France Framework Nation (FRA FN) and tailored division assets, with the precise aim of integrating the previously mentioned forces in the division C2. DASP25 provided the perfect opportunity for SEEBRIG to explore an identify a more relevant role to play in NATO Force / Command Structures (NCS / NFS) exercises and to increase cooperation in the training and exercise domain with MND-SE and other NFS in the region.

EXERCISE “BULGARIA 25”

Ex. “BULGARIA 25” was conducted in Montana, Bulgaria from 07 to 12 September 2025. Ex. “BULGARIA 25” was organized by NATO’s Euro-Atlantic Disaster Response Coordination Centre (EADRCC) and the Directorate General Fire Safety and Civil Protection (DG FSCP) of the Ministry of Interior, Republic of Bulgaria and was aiming to train and exercise procedures for the Local Emergency Management Authority (LEMA), the (UN-model) On-Site Operations Co-ordination Centre (OSOCC), the Urban Search and Rescue Coordination Cell (UCC) and the Emergency Medical Teams Coordination Cell (EMTCC), the Joint Air/Drone Operations Coordination Cell (JADOCC), as well as liaison officers and team leaders of participating responding teams.

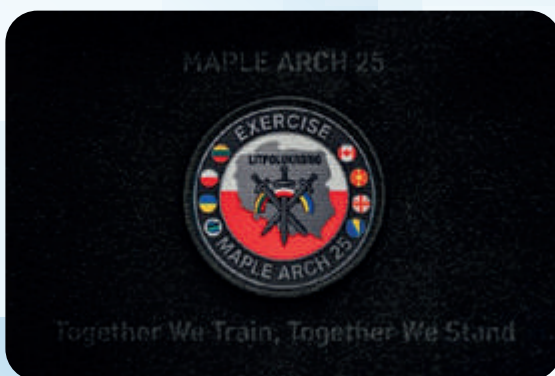


EXERCISE “ON GUARD 2025” (OG25)

Ex. “ON GUARD 2025” (OG25) was conducted in NRDC-T in Istanbul, Türkiye, from 22 to 28 October 2025. NRDC-T conducted Ex. ON GUARD 2025 (Ex OG25) in role as the Terror Group Corps (TG-Corps). It was delivered in the HQ’s deployable infrastructure, trained and exercised NRDC-T core competencies in a realistic environment.

EXERCISE “STEADFAST DAGGER 2025” (STDA25)

EXERCISE “STEADFAST DAGGER 2025” (STDA25) was conducted from 20 November to 04 December 2025 in Stavanger, Norway. Ex. STEADFAST DAGGER 2025 (STDA25) was an exercise designed to strengthen the operational capabilities of participating units and to train the readiness of ARF Component Commands which will assume roles and responsibilities. It simulated defense missions, targeted operations, and integrated resource management in dynamic scenarios, while incorporating advanced communication systems and innovative solutions developed within the NATO framework.

EXERCISE “MAPLE ARCH 2025” (MA25)

MAPLE ARCH 2025 was conducted in LITPOLUKRBRIG Compound in Lublin, Poland, from 24 to 28 November 2025. Ex. MAPLE ARCH was a Poland-led and Directorate of Military Training and Cooperation of the Canadian Armed Forces sponsored tactical level, Computer Assisted, Command Post Exercise (CAX/CPX). It trained all LITPOLUKRBRIG battalions within the construct of Poland Army and LITPO-

LUKRBRIG as HICON, 3-19 MECH Bn (POL), MRG Bn (LTU), 1-80 AA Bn (UKR) and ENG Bn (GEO) as Primary Training Audience (PTA) and all other exercise participants as Response Cells in planning and executing a NATO-led and UN mandated PSO under the Chapter 7 of the UN Charter and executing defensive operation planning process, mainly in the land domain.

EXERCISE “SEESIM 25”



Ex. South-Eastern Europe Simulation “SEESIM 25” was conducted from 24 to 29 of November 2025. SEEBRIG personnel participated with physical presence in Bucharest, Romania and remotely (on line) from SEEBRIG HQ Kumanovo, North Macedonia. The SEESIM Exercise is a series of exercises within the framework of the South-East Europe Defence Ministerial (SEDM) process, Specifically, a biannual event that simulates an international exercise that implements national – regional emergency procedures and improve interoperability among SEDM member nations’ EOCs, within a contemporary complex environment of diverse challenges. Ex. “SEESIM 25” was aiming to promote cooperation, coordination and interoperability of civil – military operations and reinforce real world crisis response within

and among the SEDM nations and SEDM initiatives through effective use of computer Modelling and Simulations (M&S).

CONCLUSION

SEEBRIG’s exercise program represents a strategic investment in multinational cooperation, operational preparedness, and collective security. Through deliberate planning, disciplined execution, and a commitment to shared responsibility, the brigade maintains a high level of readiness and reinforces its role as a key contributor to stability in South-Eastern Europe. As emerging challenges continue to redefine the security landscape, SEEBRIG’s focus on readiness and interoperability ensures that it remains prepared, cohesive, and fully capable of fulfilling its mission.



MAJ Daniel DIONIZOVIKJ

G3 OPS, Na-5 Army

EVALUATION VISITS, COHESION IN MULTINATIONAL MILITARY STRUCTURES

In an era defined by shifting geopolitical realities and evolving security challenges, multinational military formations have become indispensable instruments of collective defense. Among them, SEEBRIG stands as a robust example of cooperation in Southeast Europe—demonstrating how nations with different histories, doctrines, and operational cultures can unify under a shared strategic vision. Within this framework, evaluation visits of SEEBRIG Affiliated Units play a central role in strengthening cohesion, enhancing interoperability, and ensuring collective readiness.

The essence of any multinational formation lies in its ability to transform diversity into operational strength. SEEBRIG's multinational composition brings together personnel, equipment, and perspectives from several member states, each contributing unique capabilities. Cohesion is the critical ingredient that allows these differing elements to function seamlessly, especially under demanding operational conditions.

Evaluation visits provide a structured mechanism for aligning these diverse national approaches. Through regular and methodical assessments, SEEBRIG ensures that its affiliated units, sub-units and staff components operate in accordance with shared procedures and standards, reinforcing unity of purpose across all participating nations.

Evaluation visits within SEEBRIG are not mere in-

spections. They are engagements designed to unify understanding, synchronize planning, and develop mutual trust among personnel. These visits provide invaluable opportunities to assess operational readiness, observe command and control processes in real time, evaluate staff coordination and identify areas requiring doctrinal alignment.

By combining observation, dialogue, and structured feedback, evaluation visits help ensure that SEEBRIG remains capable, cohesive, and adaptable.

SEEBRIG's commitment to cohesion and operational consistency delivers benefits far beyond the immediate military environment. A well-integrated multinational brigade contributes to:

- ▶ Greater predictability in regional security planning
- ▶ Enhanced crisis response capability
- ▶ Strengthened relations among contributing nations
- ▶ Improved interoperability within broader alliance structures

Through consistent evaluation and cooperation, SEEBRIG reinforces not only its internal effectiveness but also its credibility as a stabilizing force in Southeast Europe.

EVALUATION VISITS IN 2025

The aim of the SEEBRIG Unit Evaluation Program is to identify and maintain the overall PSO capability of SEEBRIG units by accomplishing the following objectives:

- Evaluating the ability of units to achieve the appropriate Training and Operational level for PSO, in accordance with SEEBRIG Directives and SOPs.
- Identifying deficiencies, which limit the capability of units to meet this requirement within the appropriate time-frame of their readiness.
- Providing COMSEEBRIG and PMSC with the overall assessment of the units.
- Attaining the highest possible degree of standardization in evaluation procedures and criteria throughout SEEBRIG.

The evaluation visits of the Affiliated Units which were conducted by SEEBRIG HQ in 2025 are listed below.

**Evaluation Visit to Greece SEEBRIG Affiliated Units
24 – 25 June 2025**



A SEEBRIG HQ evaluation team, led by the Commander, BG Bilbil BITRI, conducted an evaluation visit to Greece affiliated units from 24 to 25 June 2025, according to SEEBRIG Annual Plan for 2025. On 24 June 2025, COMSEEBRIG visited C’ Army Corps/NRDC-GR HQ in Thessaloniki where he had office call with the Commander of NRDC-GR - Lieutenant General Athanasios GARINIS.



On 24 June 2025, SEEBRIG evaluation team evaluated the Eng COY. After a warm welcome 723 Eng Bn Commander, the company leader briefed the SEEBRIG HQ delegation on the Company's mission and tasks, structure and capabilities, manning and equipment, training and exercises.



The briefing was followed by SEEBRIG HQ inspection of the personnel and equipment. COMSEEBRIG greeted the company formation and delivered a short speech concerning the importance of the engineer support provided by the company, its training, and readiness for employment in future Peace Support Operations (PSO). The inspection of the personnel was followed by a static display of main types of vehicles and equipment.



The Unit presented all its main engineering equipment, which is in an excellent condition and ready for the operation. Afterwards, some short dynamic demonstrations were conducted which stressed out the outstanding professionalism of the personnel as well as the high-level characteristics of the engineering equipment.

After the inspection, COMSEEBRIG expressed his gratitude and satisfaction with the result of the Evaluation Visit. Additionally, COMSEEBRIG congratulated the professionalism and combat readiness of the personnel of the Unit, the Company Commander and his superior officers and awarded several personnel.

On 24 June 2025, SEEBRIG evaluation team evaluated the Cargo Truck Coy. After a short Office Call between BG BITRI and BG PROSILIAKOS, Commander of Strategic Transportation Command (STC) HQ Cargo Truck Coy COM delivered an informative briefing on the Company's mission and tasks, structure and capabilities, manning and equipment, training and exercises.



The 782 Cargo Truck Company is a key asset of the Strategic Transport Command, which plays a vital role in providing transportation support for material, supplies and personnel to both national and allied forces. Specifically, according its participation to SEEBRIG, the Company provides its organic General TPT Platoon to SEEBRIG MN TPT Coy. Additionally, when Na-3 is Host Nation of SEEBRIG HQ, 782 CTC provides its organic Command Platoon.

Through years of consistent operational engagement, the Platoon has established a strong, successful and reliable cooperation with SEEBRIG and other multinational formations, actively participating in SEEBRIG exercises SEVEN STARS and conferences with personnel, after respective invitations.



A significant milestone in this long-standing cooperation was marked on June 2025, when the Platoon successfully underwent an evaluation visit conducted by COMSEEBRIG. The visit highlighted the Platoon's high level of operational readiness, as well as the professionalism, experience and strong motivation of its personnel. It also demonstrated the Platoon's capability to accomplish efficiently and effectively any assigned mission in support of multinational operations.

The briefing was followed by SEEBRIG HQ inspection of the personnel and equipment.

The inspection of the personnel was followed by a static display of main types of vehicles and equipment. The SEEBRIG delegation was guided to the Training Area to attend the display of Unit's communi-



cations systems/means. The exhibition was very well prepared and the equipment of the unit was in excellent condition and maintenance. After the exhibition, the Company Commander presented the scenario of the demonstrations.

It was observed that all the personnel are very well trained, motivated and experienced in real PSO. They performed an outstanding performance to meet all PSO requirements. At the end of the visit, COMSEEBRIG expressed his gratitude and satisfaction with the result of the Evaluation Visit and delivered promotional items to the personnel. Additionally, COMSEEBRIG expressed his appreciation to STC Brigade Commander - BG PROSILIAKOS for the hospitality and professionalism demonstrated throughout the visit.

**Evaluation Visit to North Macedonia SEEBRIG Affiliated Units
28 – 29 October 2025**



A SEEBRIG HQ evaluation team, led by the Commander, BG Bilbil BITRI, conducted an evaluation visit to North Macedonia affiliated units from 28 to 29 of Oct 2025, according to SEEBRIG Annual Plan for 2025.

On 28 October 2025, COMSEEBRIG had office call with the State Secretary Ms. Elizabeta Chupovska RISTOVA and representative from the General Staff.

SEEBRIG evaluation team conducted a visit to the 1st Inf. Bn at its current location in Kichevo Garrison. Upon arrival, the team was formally received by the Commander of the 1st Infantry Brigade, BG Dejan Chiplakovski and the Commander of 1st Infantry Battalion LTC Zoranche RISTOVSKI.



all the procedures stated in SEEBRIG SOPs.

At the end, COMSEEBRIG congratulated the professionalism and combat readiness of the personnel of the Unit, the Company Commander and his superior officers, and proceeded to issue promotional items to the personnel.



The CG3 Major Milan Jovchevski delivered a comprehensive briefing to the evaluation team covering the full operational spectrum of the 1st Infantry Battalion. Subsequently, the Commander of 2nd Inf Coy. LT Kristijan Spaseski briefed the evaluation team about the organization, personnel, main equipment, logistics and communications capabilities, the training proficiency, the participation in various PSO exercises and real operations of the Company. After the briefing, SEEBRIG Team conducted an inspection of the Unit's personnel weapons, general equipment, CIS equipment and vehicles. Afterwards, the delegation was directed to the designated training area where the Coy Commander delivered an on-site briefing and the scenario presentation for the field exercise titled "Patrol and Riot/Crowd control", in which 2nd Inf Coy follow

The evaluation visit on 29 October commenced with an office call paid by COMSEEBRIG accompanied by COS and ADC to Operations Command COM BG Mirche Gjorgoski and representative from the Operations Command NQ.

SEEBRIG evaluation team conducted a visit to the engineer platoon on Military Training Area (MTA) - Krivolak, and was welcomed by the Engineer Battalion COM LTC Laste Gjorgiev. After welcoming remarks, the COM briefed the evaluation team on the entire spectrum of the Battalion, and after passed the floor to the Platoon Leader, LT Biljana Stojanovska who presented a briefing providing the information on the platoon's mission, structure, personnel, activities and main equipment.



The next phase was, personnel and equipment inspection, where SEEBRIG delegation led by COMSEEBRIG had the opportunity to discuss with personnel lined up in formation with all of their combat equipment. The evaluated units executed an exercise to show the planning and execution of a mission assigned by SEEBRIG HQ within a Peacekeeping Operation scenario demonstrating a repair of the MSR (Main Supply Route) in the AOR damaged due to an UXO (Unexploded Ordnance).



The evaluation team led by COMSEEBRIG commended the professionalism and combat readiness of the personnel of the Unit, the Platoon Commander and his superiors.

Evaluation Visit to Türkiye SEEBRIG Affiliated Units and Reconnaissance Visit to Türkiye 09 – 12 December 2025



A SEEBRIG HQ evaluation team, led by the Commander, BG Bilbil BITRI, conducted an evaluation visit to Türkiye affiliated units from 09 to 12 of Dec 2025, according to SEEBRIG Anual Plan for 2025.

On 10 December 2025, SEEBRIG delegation travelled from Istanbul to 8th Mechanized Infantry Brigade Headquarter in Tekirdağ. BG Aytuğ YÖRÜYÜŞ, Commander of the 8th Mechanized Infantry Brigade, welcomed the delegation officially with BDE honour guards. COMSEEBRIG signed the guest book and paid an office call to the Brigade Commander.

After official lunch hosted by Commander of the 8th Mechanized Infantry Brigade, all the delegation, led by COMSEEBRIG and guided by BG Aytuğ YÖRÜYÜŞ, left the Brigade HQ for Beşiktepe/Tekirdağ where Mechanized Infantry Battalion, Reconnaissance Company and Artillery Battery are located.

Deputy Commander of the 8th Mechanized Infantry Brigade welcomed the delegation in Beşiktepe Camp. The Commander of the Mechanized Infantry Battalion, LTC Eray OĞLAKÇI, briefed SEEBRIG delegation about organization, personnel, equipment, training, logistics and communication perspectives of the affiliated units.

The next phase was personnel, equipment and training inspection, where SEEBRIG delegation led by COM-SEEBRIG had the opportunity to discuss with personnel lined up in formation with all of their combat equipment. A Mechanized Infantry Company demonstrated “Deployment Drills during Movement” using visual hand-and-arm signals for command and control. The Mechanized Infantry Battalion’s Anti-Tank Platoon conducted a live-action demonstration using a vehicle-mounted TOW Training Set, including the use of maneuver (blank) ammunition to simulate an engagement against a designated target.



The Artillery Battery and Reconnaissance Company performed static and dynamic displays about personnel, capabilities, weaponry systems, equipment and vehicles on the terrain. During the dynamic exercise, Artillery Battery equipped with Self-Propelled Howitzers-155 mm provided deterrence in accordance with usage of artillery in PSO placing its main weaponry system effectively in the exercise area. The Reconnaissance Company demonstrated the operational capabilities of the ASKARAD system (Ground Surveillance Radar) by identifying and tracking a simulated enemy element.





At the end of the visit, COMSEEBRIG thanked to all personnel of the brigade and delivered promotional items to the successful personnel during aforementioned activities.

On 11 December 2025, COMSEEBRIG paid an office call to COM NRDC-T, LTG Rasim YALDIZ. Afterwards, COMSEEBRIG signed the distinguished guest book. During this visit, they discussed matters pertaining to the upcoming

SEEBRIG change of station/relocation. The importance of cooperation, SEEBRIG's role in the region and good neighbourly relations were emphasized one more time. COMSEEBRIG extended his gratitude to Türkiye Commanders for their contributions to SEEBRIG.

After the official lunch, SEEBRIG delegation conducted an on-site inspection of the SEEBRIG Headquarters and Quarters in Istanbul.

CONCLUSION. Cohesion within multinational military structures is not an abstract ideal—it is a requirement. SEEBRIG's evaluation visits serve as essential instruments for nurturing that cohesion, providing clarity, alignment, and unity of effort across all participating nations. As global security challenges continue to evolve, the ability of multinational forces to act as a unified, confident, and capable team will remain a cornerstone of regional stability and international defense cooperation.



LTC Apostolos BLAGMENOS

G3 TRG, Na-3 Army

TRAINING AS A TOOL TO GAIN EXPERIENCE, ENHANCE KNOWLEDGE, AND INCREASE PROFESSIONAL EXPERTISE

The modern security environment is characterized by unpredictability, hybrid threats, and an evolving spectrum of operational demands. Military forces must therefore maintain a continuous commitment to training as a means of preparing personnel for the challenges inherent in peace-support operations, crisis management, and multinational deployments. SEEBRIG, as a unique multinational formation, recognizes training as a fundamental tool for shaping professional competence, reinforcing interoperability, and ensuring readiness across contributing nations.

Knowledge development constitutes a central component of SEEBRIG's training philosophy. Personnel benefit from a thorough and continuous educational framework that includes doctrinal instruction, technical specialization, and cross-cultural understanding.

Training activities introduce participants to NATO standards, peace-support principles, and modern operational planning concepts, ensuring alignment with multinational operational requirements.

Advances in military systems and equipment demand constant upskilling. SEEBRIG training packages incorporate instruction on digital communication tools, engineering capabilities, logistic planning systems, and other functional areas essential to mission success.

As a multinational formation, SEEBRIG places emphasis on cultivating cultural competence. Training encourages the appreciation of national working

practices, fostering a common understanding essential for seamless cooperation during real-world deployments.

Professional expertise in the military does not emerge solely through exposure to tasks; it is nurtured through structured leadership development and continuous self-improvement. SEEBRIG invests in leadership building by involving officers and non-commissioned officers in complex planning processes, multinational coordination, and cross-functional team management.

This approach strengthens initiative, analytical thinking, and ethical responsibility—qualities essential for effective leadership in demanding operational situations. Through iterative learning cycles and performance assessments, personnel progressively deepen their professional competence and readiness for higher responsibilities.

Training is an asset that directly contributes to the effectiveness and professionalism of military forces. For SEEBRIG, it serves not only as an instrument for gaining operational experience but also as a mechanism for enhancing knowledge, strengthening cooperation, and developing professional expertise across a multinational force.

Through continuous training, SEEBRIG ensures that its personnel are prepared to respond effectively to the complex security challenges of the region and to contribute constructively to international

peace-support efforts. The brigade’s commitment to structured, realistic, and technologically supported training underscores its dedication to excellence and mission readiness.

For SEEBRIG, training is a key element in achieving its goal and fulfilling its mission. For this reason, SEEBRIG designed and executed a training plan for 2025 in order Nucleus Staff to enhance their knowledge and to increase their Professional skills.

A. COLLECTIVE TRAINING

(1) Ex SEVEN STARS 25 (SEST25) Battle Staff Training/ EXCON Training

During the Ex. SEST 25, from 03 to 04 April 25, BST/EXCON TRG was delivered to all SEEBRIG HQ Sections by their respective Chiefs. The training included Integration Training, Functional Area Training (FAT), and Functional Systems Training (FST).



(2) First Aid Training Course

From 09 to 10 October 2025, Military Medical Support Battalion / North Macedonia provided to SEEBRIG HQ Nucleus staff a First Aid Training Course at its premises (Military Medical Centre in Skopje).



The purpose of the training was to enhance the knowledge of the personnel regarding the First Aid, focusing on Battlefield First-Aid, Cardio – Pulmonary Resuscitation, Pre – Hospital Trauma Care, use of Automated External Defibrillators (AED), Advanced Life Support procedures, etc.

First Aid Training imparts confidence to step up and take action when an emergency occurs. Moreover, First Aid Training is a fundamental qualification for our personnel, due to the fact that SEEBRIG HQ is available, commensurate with its capabilities, for employment in Conflict Prevention and in other Peace Support operations, including Peace-keeping, Peace-making, Peace-building, Humanitarian Assistance and Disaster Relief Operations.

(3) Public Affairs Course.

From 13 to 17 October 2025 the Public Affairs Regional Centre (PARC) provided a Public Affairs Collective Training Course to SEEBRIG HQ personnel at Camp “Boro Menkov”, Kumanovo.

Public Affairs (PA) describes an organization’s relationship with stakeholders. PA work combines government relations, media communications, issue management, corporate and social responsibility, information dissemination and communications advice. It is generally accepted that disinformation, misinformation and mal-information, together with propaganda, have a large effect in military operations and could mislead military personnel.



(4) Battle Staff Training

A three-day Battle Staff Training (BST) module was conducted in SEEBRIG HQ barracks, in Kumanovo, aimed to enhance the staff knowledge and to improve interoperability between the SEEBRIG HQ and Affiliated units.

The training module was conducted from 4th to 6th of November 2025, by SEEBRIG HQ specialists, in cooperation with the Multinational Peace Support Operations Training Centre (MPSOTC) and was attended by the HQ staff and





11 representatives of the Affiliated units from five SEE-BRIG nations, to include 4 unit leaders/commanders. The BST contributed to improving both SEEBRIG HQ and the Affiliated units' ability to accomplish their mission to promote regional security, stability and enhance cooperation.



B. INDIVIDUAL TRAINING



SEEBRIG HQ Nucleus Staff participated in several courses, as follows in chronological order:

- ▶ NATO Information Knowledge Management (IKM) Course, organized by NATO School Oberammergau/ Germany.
- ▶ NATO Logistics Introductory Course, organized by NATO School Oberammergau/ Germany.
- ▶ NATO Security Course, organized by NATO School Oberammergau/ Germany.
- ▶ NATO Orientation Course, organized by NATO School Oberammergau/ Germany.
- ▶ Combined Joint Operations Centre Course, organized by NATO School Oberammergau/ Germany.
- ▶ Joint Operations Planning Introduction Course, organized by CMDR-COE/Bulgaria.
- ▶ Rules of Engagement (RoE) Course, organized by International Institute of Humanitarian Law (IIHL), Sanremo.
- ▶ NATO Crisis Management Course, organized by NATO School Oberammergau/ Germany.



LTC Kuman GEROVSKI

Chief of G5, Na-2 Army

PLANNING FOR THE UNKNOWN: BUILDING RELIABLE PLANNING TEAM FOR A COMPLEX SECURITY ENVIRONMENT

".....We thanked COMSEEBRIG for his continuous efforts to strengthen the capabilities of SEEBRIG, maintain its readiness, and increase its interoperability, within the framework of the MPFSEE Agreement, since taking over command of the Brigade. We appreciate the discussions within the Expert Working Group to implement the political will expressed in the Concept Paper on strengthening the relevance of SEEBRIG and look forward for concrete proposals, taking into account all National views of the Participating Nations."

South-Eastern Europe Defense Ministerial Meeting, Sarajevo, BiH, 27th November 2025, Joint Statement.

In the current geopolitical and socio-economic context, dominated by increasing complexity and evolving uncertainty, the Multinational Peace Force South-Eastern Europe (MPFSEE) nations have reached common understanding on the need to further consolidate and enhance SEEBRIG's relevance as a regional security provider. As a result of the political will, common effort, and dedication from all stakeholders, a *Concept Paper on Strengthening Relevance of SEEBRIG* was finally approved, which technically paved the way for further discussions at an expert-level aimed at identifying requirements, assigning responsibilities, and proposing actions.

Apparently, in 2025, MPFSEE nations clearly expressed their arguments and further presented ideas in favor of providing SEEBRIG with a new impetus that has been required for a newly established security environment deeply marked by its complexity,

unpredictability, and volatility. Indeed, complexity, unpredictability, and volatility are no longer considered as exceptions while describing the security environment, but rather defined as the new norm. Considering the growing erosion of trust in current political, economic, and institutional systems, it becomes clear that a fundamental shift is required in how crisis is anticipated, planned for, and eventually managed.

At the SEEBRIG HQ level, one effective approach to address these contemporary challenges is through adopting a **flexible planning framework** designed to "respond to the unknown rather than predict the unlikely," in other words, to make a clear distinction between "planning for certainty" and "planning for adaptability." In this context, planning at the SEEBRIG HQ may easily represent the primary mechanism through which political intent and military



credibility are translated into concrete capabilities, operational readiness, and mission effectiveness.

While Operations Planning Process (OPP) is often perceived as an abstract process defined by standardized phases and subphases, rigid timelines, and formal meetings, planning for the unknown will serve a broader purpose. It becomes the essential means through which political intent, military trust, and regional stability are converted into operational flexibility, readiness, and effectiveness.

Accordingly, SEEBRIG's planning approach should try to emphasize flexibility and adaptability at every stage. Rather than relying exclusively on fixed assumptions and predefined scenarios, planners should develop an **option-oriented framework** and modular force concepts. Such an approach enables decision-makers to adjust their direction and guidance without losing coherence, while ensuring that adaptability within the agreed political-military framework corresponds with the operational readiness across a range of potential contingencies.

Undoubtedly, military exercises play a central role in testing and validating the adaptability and efficiency of such a framework. Therefore, SEEBRIG exercises should be deliberately structured and designed to introduce uncertainty and unpredictability, compelling staff to respond to evolving situations rather than follow predetermined scripts. From a planning perspective, these exercises should be seen as invaluable laboratories that reveal strengths, expose weaknesses, and generate lessons that directly affect future planning and force development.

Another critical factor in planning under uncertainty is interoperability. A flexible framework always depends on shared procedures, common understanding, and mutual trust among multinational partners. Multinational planning will eventually bring together officers from diverse military traditions, languages, and professional backgrounds. While this diversity presents inherent challenges, it also constitutes one of SEEBRIG's greatest strengths. Through structured planning process with clear end state diversity

is transformed into collective capability and institutional effectiveness. Accordingly, SEEBRIG adaptive planning framework shall prioritize standardization where feasible and coordination where differences exist, enabling effective integration of the affiliated units while preserving their unique capabilities and national strengths.

Ultimately, planning for the unknown is as much a matter of mindset as standard methodology. It requires planners who are comfortable with ambiguity, capable of rapid analysis, unbiased assessment, and willing to adapt. In this regard, SEEBRIG should invest in the development of such personnel, recognizing that human judgment and professional assessment remains the decisive element of any planning process.

Regardless of the circumstances, adaptive planning framework itself serves as a forum for dialogue. Nations' perspectives are discussed openly, limitations are acknowledged, and solutions are developed collaboratively. The transparency builds trust and ensures that final product – Operation Plan (OPLAN) reflects realistic commitments rather than theoretical intent. Over time, repeated planning cycles create familiarity and confidence among staff members while strengthening institutional cohesion. Eventually, the developed shared operations planning culture enables common understanding, safe time, and increase effectiveness while approaching crisis characterized by its complexity, unpredictability, and volatility, particularly in time-constrained environment.

From the Chief Planning Officer's perspective, I am convinced that the planning process itself strengthens cohesion. As SEEBRIG looks to the future, the role of adaptive planning framework will only grow in importance. Complex security challenges, limited resources, and heightened expectations demand clarity of purpose and unity of effort; however, through disciplined but adaptive planning, SEEBRIG shall continue to transform intent into action, ensuring that its presence contributes meaningfully to regional stability and cooperation.





In an uncertain world, success belongs to organizations that can adapt without losing direction. Through adaptive planning, institutional flexibility, and a forward-looking mindset, SEEBRIG shall remain prepared to meet challenges that cannot yet be fully defined.



SEEBRIG Planning Team has just started the planning process for the HQ Relocation from Kumanovo, North Macedonia to Istanbul, Türkiye, scheduled to be completed in August 2026.





LTC Mihail-Adrian BRANISTEANU

Chief of G9, Na-6 Army



STUDY TRIP 2025 – THE HELLENIC REPUBLIC

In order to enhance professional development and military cooperation among SEEBRIG personnel, as well as fostering a deeper appreciation of the rich historical and cultural heritage of the SEEBRIG member countries, the HQ' Annual Plan for 2025 proposed the organisation of a Study Trip within one of its member states.

The Ministry of National Defence of the Hellenic Republic has officially accepted to host the event, between June 30th and July 4th 2025, underscoring its commitment to regional defence cooperation and mutual understanding among member countries. For the three-day activity the Hellenic authorities have prepared a comprehensive program for SEEBRIG HQ staff members and their families, that included visits to key military installations, as well as excursions to culturally and historically significant sites in Athens. This initiative not only fostered professional military exchange but also promoted deeper appreciation of the host nation's heritage within the SEEBRIG framework.

Strengthening Military Bonds: Visit to the Hellenic Army military installations

One of the primary goals of the Study Trip was to increase professional knowledge. In this context, SEEBRIG delegation visited three Hellenic Army's installations.



The Military Engineers (MILENG) School in Loutraki was the first installation visited by the SEEBRIG Team. The visit was marked by warm hospitality and high-level engagements. The team was cordially welcomed by Brigadier General Georgios Malavetas, Director of Engineers at the Hellenic Army General Staff (HAGS); Colonel Ioannis Pappas, Commander of the Engineer School; and Lieutenant Colonel Ioannis Chasapopoulos, Deputy Commander.

Founded in 1885, the MILENG School remains a cornerstone institution for the training and advancement of military engineering capabilities within the Hellenic Armed Forces. During the visit, the SEEBRIG personnel were provided with an in-depth presentation outlining the school's historical evolution, core mission areas, and cutting-edge training programs. Two dynamic live demonstrations followed, showcasing the school's high level of operational readiness, particularly in executing complex rescue missions and disaster relief operations. The exercises highlighted the professionalism and preparedness of the Hellenic military engineers and underscored the importance of technical expertise in contemporary defence and humanitarian operations.

Furthermore, SEEBRIG staff members visited the Hellenic Army Special Forces School, in Nea Peramos, where they were hosted by BG Christos Spanidis, Director of Special Forces to the Hellenic Army General Staff (HAGS), MAJ Lambros Petropoulos, Director of G3, and COL Andreas Mouzopoulos, Commander of the Special Forces Training Center. During the visit the team from the Special Forces Training Center conducted a live demonstration of an ambush scenario, showcasing their operational precision, tactical coordination, and rapid response capabilities. The demonstration highlighted the high level of combat readiness maintained by the Hellenic Special Forces and offered SEEBRIG personnel a valuable opportunity to observe advanced asymmetric warfare techniques in a controlled training environment.

In addition, the SEEBRIG delegation visited the Combat Diver School, which operates as an integral part of the training center. Here, they were introduced to the





specialised technique of underwater navigation—a critical skill for enhancing stealth and mobility in amphibious operations. This demonstrations provided insight into the rigorous training methods employed to prepare personnel for complex operational environments.

As part of the study trip, SEEBRIG personnel had the opportunity to visit the 2nd Military Complex Army Aviation, located in the Military Airport in Pachi, Megara, where they were received by Brigadier General Paschalis Goutsidis, Director of Army Aviation at HAGS, and Colonel Thomas Papaspyrou, Commander of the 2nd Army Aviation Group.

During this activity, the SEEBRIG Team received an in-depth briefing on the aviation school’s mission, operational capabilities, and advanced training infrastructure. In addition to the comprehensive presentation, participants were provided with the opportunity to observe and become acquainted with select modern aviation equipment. The 2nd Military Complex Army Aviation is equipped with various helicopter types, including Chinooks and NH-90s, and is involved in operational tasks, training, and even plays a role in emergency medical evacuations. This final visit further exemplified the high standards, professionalism, and strategic readiness demonstrated by the Hellenic Armed Forces.

These engagements highlighted the robust cooperation between SEEBRIG HQ and the Hellenic military establishment and reaffirmed the commitment to fostering interoperability and mutual understanding among SEEBRIG member nations.

The SEEBRIG delegation was met with generous hospitality. On behalf of SEEBRIG HQ, Brigadier General Bitri expressed his sincere gratitude to the Hellenic Army representatives / staff for their hospitality and extended his best wishes for their continued success. Those visits reinforced the spirit of partnership and mutual respect between SEEBRIG and the Hellenic Army.

Deepening Historical Awareness

The educational component of the Study Trip included visits of the most prestigious museums cultural sites and institutions, to include the Acropolis Museum, the Erechtheon, the Propylaea, and of course, the Parthenon - a historical landmark and an enduring symbol of ancient classical architecture and art. Athens War Museum and Benaki Museum were also on the agenda. These visits offered SEEBRIG personnel and their families a deeper understanding of Greece's military and cultural heritage. Considered a pinnacle of human architectural achievement and a symbol of ancient Greece, this experience offered an extraordinary chance for cultural immersion in antiquity and meaningful intellectual reflection.

At the Athens War Museum, the SEEBRIG Team explored a vast collection of historical artifacts, weaponry, and strategic documents that chronicle the evolution of warfare and military strategy throughout Greek history. This visit served as a bridge between past and present, offering valuable insights into the development of military thought and the sacrifices made in defence of national sovereignty.

The subsequent visit to the Benaki Museum allowed the SEEBRIG family to engage with Greece's broader cultural legacy. Museum visits also provided an opportunity to learn about the broader cultural heritage of Greece; spanning from antiquity to the modern era, the museum's diverse exhibitions illuminated the profound contributions of Greek civilization to art, culture, and national identity. Together, these experiences enriched participants' cultural awareness and fostered a deeper appreciation of the historical forces that shape regional and global dynamics.

Overall, SEEBRIG' Study Trip to Greece was a remarkable convergence of cultural discovery, as well as enhancing the professional knowledge. From the timeless grandeur of the Parthenon to the modern days state-of-the-art training facilities of the Hellenic Army, each visit reinforced SEEBRIG's core values of cooperation, shared knowledge, and respect for cultural heritage.





Profound thanks are extended to the Hellenic Army General Staff and all host institutions for their unwavering support and exceptional hospitality. These engagements not only enhanced the educational value of the Study Trip but also strengthened the bonds of camaraderie and professional solidarity across SEEBRIG member states — a true testament to the enduring strength and unity of the SEEBRIG family.





CPT Aleksandra DIMITRIJEVIKJ

Plans Officer G9, Na-5 Army

SOCIAL, CULTURAL, AND RECREATIONAL ACTIVITIES IN SEEBRIG

Throughout the year, SEEBRIG Headquarters (HQ) continued to strengthen unity, cooperation, and mutual trust through a wide range of professional, social, and family-oriented activities. These events not only supported mission effectiveness, but also reinforced the sense of belonging and solidarity that defines the SEEBRIG community.

The year commenced with the traditional New Year cake-cutting ceremony, an event that brought together all HQ personnel in a spirit of optimism and togetherness. This symbolic gathering marked a positive start to the year and reaffirmed the importance of shared traditions within the HQ. In accordance with the host nation's Christmas customs, bread rolls containing a coin were distributed among the personnel, symbolizing prosperity, good fortune, and blessings for the year ahead. The ceremony reflected the strong bond among SEEBRIG members and the respect for local traditions.





Recognizing the importance of family support, SEEBRIG dedicated a special day to its personnel and their families through a winter excursion to Popova Shapka, near Tetovo. Surrounded by a scenic mountain landscape, participants enjoyed a day of relaxation, shared experiences, and meaningful interaction outside the professional environment. Such activities continue to play a vital role in strengthening morale and reinforcing the close connection between duty and family life.



SEEBRIG's commitment to humanitarian values was demonstrated through active participation in a blood donation event at the "Boro Menkov" Barracks in Kumanovo. Members of SEEBRIG, alongside colleagues from the Host Nation Armed Forces, voluntarily contributed to this life-saving initiative. The event underscored the importance of solidarity, compassion, and responsibility, highlighting SEEBRIG's dedication to supporting the wider community beyond its operational mandate.

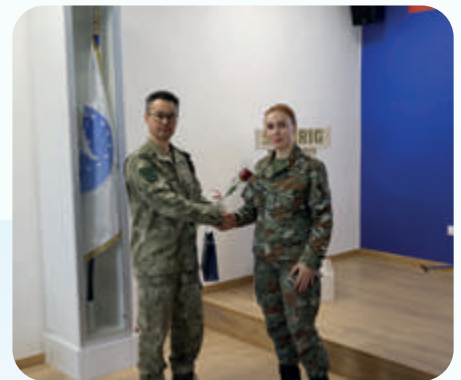


Following an intensive period of engagements, SEEBRIG personnel took part in a team visit to Matka Canyon, near Skopje, one of the most remarkable natural sites in the country. The excursion provided a valuable opportunity to relax, strengthen interpersonal relationships, and reflect on teamwork in an informal setting. Moments like these contribute to maintaining a positive working atmosphere and strengthening cooperation within the HQ.





International Women’s Day was marked with respect and recognition, emphasizing SEEBRIG’s continued commitment to equality, inclusion, and the role of women in peace and security. On this occasion, symbolic gifts and flowers were presented to the women serving within the HQ, acknowledging their professionalism, dedication, and essential contribution to mission success.



Environmental awareness and responsibility were further promoted through a joint landscaping activity involving SEEBRIG HQ personnel and representatives from the Operations Command. By actively contributing to the improvement of the barracks surroundings, participants emphasized the importance of environmental protection, sustainability, and teamwork. The initiative reflected SEEBRIG’s broader commitment to responsible and forward-looking practices.





A family-oriented get-together on Mount Vodno, overlooking the city of Skopje, offered another opportunity for SEEBRIG members and their families to spend quality time together. The relaxed environment encouraged open interaction, strengthening friendships and reinforcing unity beyond daily professional duties. Such moments play a key role in maintaining strong interpersonal ties among the SEEBRIG “Family”.



SEEBRIG HQ also organized a memorable social event at the Kokino Observatory, near Kumanovo, bringing together personnel and their families for a day of connection with the HN history, cultural appreciation, and shared experiences. The visit to this unique archaeological and historical site provided an opportunity to strengthen bonds while exploring the rich heritage of the region.





Another social activity brought the SEEBRIG family to the spectacular natural sites surrounding Kochani, where the group visited Lake Gratche and the Grachevski Waterfall. Spending time outdoors in a relaxed and friendly atmosphere allowed participants to strengthen friendships and reaffirm the guiding principle that defines SEEBRIG: One Team, One Mission.





As the holiday season approached, SEEBRIG personnel gathered for the Christmas Tree Lighting Ceremony held at the HQ premises in Kumanovo, North Macedonia. During the event, COMSEEBRIG, BG Bilbil Bitri, expressed sincere appreciation for the dedication and professionalism demonstrated by the HQ team throughout a demanding and challenging year. He highlighted the emotional and symbolic significance of the ceremony, representing peace, hope, and unity during the winter holiday season. The lighting of the tree by the youngest member of the SEEBRIG family added a heartfelt and meaningful moment to the occasion.



The year concluded with a festive New Year celebration, bringing together SEEBRIG personnel and their families in a warm and welcoming atmosphere. This gathering served as an opportunity to reflect on the year's achievements, recognize collective efforts, and express gratitude for the unwavering support of families. Guided by the belief that "We are the SEEBRIG Family," the celebration reaffirmed the values of cooperation, solidarity, and mutual respect that continue to shape and strengthen SEEBRIG.







WO Ioannis KALOGEROPOULOS

G2 Clerk, Na-3 Army

THE BACKBONE OF THE BRIGADE: HOW NCO'S FORGE SEEBRIG'S MULTINATIONAL SPIRIT

In the heart of Southeastern Europe, where diverse military traditions converge, stands a unique testament to regional cooperation: the Southeastern Europe Brigade (SEEBRIG). Composed of contributions from Albania, Bulgaria, Greece, North Macedonia, Romania, and Türkiye, SEEBRIG is more than a military formation; it is a political symbol of stability and a practical instrument for peace. While strategic command often captures the headlines, the true engine that powers this multinational force is its corps of Non-Commissioned Officers (NCOs). They are the indispensable linchpins, the translators of policy into practice, and the daily architects of SEEBRIG's operational readiness.

More Than a Link: The NCOs as a Unifying Force

In any national army, the NCOs is the vital link between the command's vision and the soldier's action. In a multinational environment like SEEBRIG, this role is exponentially magnified. Here, for example, an NCO from Greece must work in close coordination with a colleague from Bulgaria, to seamlessly integrate with a squad from Romania, using equipment aligned, sometimes to both NATO and national standards. They are the on-the-ground leaders who navigate not just language barriers, but also subtle differences in doctrine, training, and even military culture.

The SEBRIG NCOs is a diplomat in camouflage. They build the trust and camaraderie that official agreements can only outline. Through shared hardship in training exercises, meticulous planning, and the simple, daily interactions in the mess hall,

they forge a unified *esprit de corps* from a mosaic of nationalities. This human-level integration is the bedrock upon which SEEBRIG's operational effectiveness is built.

The Pillars of Contribution: Key Roles of the SEEBRIG NCOs

The contribution of NCOs in SEEBRIG can be broken down into several critical pillars:

1. Operational Readiness and Training: SEEBRIG NCOs are the primary trainers and standard-bearers. They ensure that a multinational platoon doesn't just fight together, but thinks and reacts as one. They are responsible for drilling common procedures, from weapon handling and vehicle maintenance to communication protocols and first aid. Their deep technical expertise turns a collection of national contingents into a cohesive, interoperable fighting force.

2. Tactical Leadership and Mission Execution: When SEEBRIG deploys for exercises or potential missions, it is the junior and senior NCOs who lead the small teams on the ground. They are the squad leaders, the section commanders, and the technical supervisors who make real-time decisions that determine mission success. Their leadership provides the stability and direction that soldiers need in complex, often stressful environments, ensuring that the commander's intent is faithfully executed at the tactical level.

3. Mentorship and Force Preservation: Perhaps their most enduring role is that of mentor. SEEBRIG provides an unparalleled platform for the professional development of soldiers from all contributing nations. Experienced NCOs mentor not only their junior enlisted personnel but also junior officers and NCOs from other nations, creating a cross-pollination of best practices. They are the guardians of discipline, morale, and welfare, ensuring the force remains resilient, focused, and professional.

4. Logistical and Technical Mastery: The complexity of sustaining a multinational brigade cannot be overstated. SEEBRIG's NCOs are the technical experts who keep the machinery of war running - from artillery and armored vehicles to communication networks and IT systems. Their ability to troubleshoot, maintain, and adapt diverse equipment to a common standard is a silent, yet monumental, contribution to SEEBRIG's capability.

A Strategic Asset for the Future

The value of the SEEBRIG NCOs extends far beyond the brigade itself. These professionals return to their national armies as ambassadors of multinational cooperation. They bring back a wealth of experience in NATO standards, enhanced interoperability skills, and a network of professional contacts across the region. This creates a ripple effect, raising the overall professionalism and cooperative capacity of all contributing nations' militaries.

In an era of evolving security challenges, the ability to operate effectively alongside allies is not a luxury; it is a necessity. SEEBRIG, with its empowered and professional NCOs corps, is a living laboratory for this essential skill.

Conclusion: The Indispensable Element

The Southeastern Europe Brigade was a bold experiment in regional security. Its success, however, was not guaranteed by high-level memoranda but has been earned daily by the men and women who serve within it. The Non-Commissioned Officers of SEEBRIG are the steady hands on the tiller, the expert trainers on the range, and the unifying leaders in the field. They are the backbone that gives the brigade its strength and the bridge that connects its diverse parts into a single, effective whole. To understand SEEBRIG's past successes and its future potential, one need look no further than its NCOs - the true guardians of its multinational spirit and operational might.

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ONE TEAM ONE MISSION







South-Eastern Europe Brigade "SEEBRIG"

Believing that cooperation and dialog among the countries of South-Eastern Europe must be further developed and considering their commitment to contribute to regional security and stability, and to foster good neighborly relations, among the countries, an Agreement on Multinational Peace Force South-Eastern Europe (MPFSEE) was signed by the Ministers of Defense of the seven participating countries in Skopje on 26th of September 1998. In accordance with MPFSEE Agreement, the South-Eastern Europe Brigade (SEEBRIG) was established and activated by seven participating Nations, on 31st of August 1999 in Plovdiv, Na-2 and was then hosted in Constanta, Na-6, then in Istanbul, Na-7 then in Tyrnavos (Larissa), Na-3 and is currently located in Kumanovo, Na-5.

The current structure of the MPFSEE is a brigade-sized force and is known as South-Eastern Europe Brigade (SEEBRIG). Units allocated to the SEEBRIG will remain at their permanent home base locations and will be committed under a task force principle for exercises and operations upon the decisions of the participating Nations and appropriate joint direction and coordination of the "Politico-Military Steering Committee (PMSC)".

In accordance of the provisions of the Agreement:

The Brigade will be declared to UN and OSCE. It will be available, commensurate with its capabilities, for employment in conflict prevention and in other peace support operations, including peace-keeping, peace-making, peace-building and humanitarian operations.

The force will be available for possible employment in UN or OSCE-mandated NATO-led or EU-led conflict prevention and other peace support operations. It could also participate in "coalition of the willing" type international initiatives. The Force will also function "within the spirit" of PfP.



STRENGTH THROUGH UNITY



**SEEBRIG HQ Address:
CAMP "BORO MENKOV", KUMANOVO/NORTH MACEDONIA
tel: 0038931387909 mob: 0038970272622 Fax: 0038931387976
E-mail: seebrig@sedmprocess.org
www.seebrig.org**

“ONE TEAM, ONE MISSION”